## **REVENUE VARIATIONS OVER £100K WITH EXPLANATION**

## CHILDREN, FAMILIES AND EDUCATION

Division	Explanation of variance	Qtr 3 Amount (£000)	Qtr 2 Amount (£000)
Quality Assurance and Safeguarding	Other Minor Variances < £100k	55	45
Early Help and CSC Directorate	Reduction in care proceedings	(700)	(700)
	Increase in staffing	137	0
	Other Minor Variances < £100k	67	44
Social Work with Families	Reduction in assessments	(312)	0
	Reduction in staffing and agency	(224)	0
	Other Minor Variances < £100k	82	29
Social Work with Children Looked After and Care Leavers	Increase in the number of external placements	1,852	1,852
	Other Minor Variances < £100k	346	0
SPOC and Assessments	Increases in staffing	243	0
	Other Minor Variances < £100k	56	36
0-25 CWD and Transitions Service	Alignment of early intervention	101	379
	Other Minor Variances > £100k	0	0
Early Help and Youth Engagement	Staff vacancies across the service	(125)	(115)
	Other Minor Variances < £100k	0	0
Adolescent Services	Staff vacancies across the service	(180)	(213)
	Other Minor Variances < £100k	0	(91)
Education	Other Minor Variances < £100k	(513)	(152)
Directorate	Other Minor Variances < £100k	(10)	0
Total Forecast Variance – CHILDREN,FAMILIES AND EDUCATION		875	1,114

## HEALTH, WELLBEING AND ADULTS

Division	Explanation of variance	Qtr 3 Amount (£000)	Qtr 2 Amount (£000)
25-65 Disability Service	Residential Care Placements - increase in client numbers and increase in placement costs.	1,175	944
	Domiciliary Care - increased client numbers and increased supported living costs	2,012	2,144
	Direct Payments - increase in client numbers and average cost of care	821	113
	Cost of transitions due to Children with Disabilities	1,176	0
	Other Minor Variances < £100k	64	313
Mental Health	An increase client numbers and increase in placement costs is now not forecast to exceed the budget	0	241
	Increase in the volume of direct payments	736	0
	A forecast overspend on staffing due to agency staff covering vacancies has been reduced between quarters 2 and 3	0	100
	Other Minor Variances < £100k	(28)	53
Over 65 Commissioning	Contract Costs – Payments to Voluntary organisation higher than anticipated	104	20
	Contract cost on Fellows court , including A&E Liaison	333	330
	Care UK PFI Care homes contract	0	(10)
	Additional Income from residential homes	(289)	(292)
	Relates to additional care costs across Extra Care Housing provision, which is mitigated by additional income.	325	346
	Other Minor Variances < £100k	(114)	(96)
Over 65 providers	Nursing Care - increase in client numbers and increase in placement costs	3,454	2,712
	Domiciliary Care associated with continued increase in clients and hours provided.	2,836	2,889
	Residential Care - increases in average weekly costs	1,034	503
	Direct Payments	821	519
	Vacant staff posts in Localities	(404)	0
	Use of transformation for LIFE / Reablement	(2,000)	0
	Vacant posts in occupational therapy	(175)	0
	Vacant posts in House Day Care services	(119)	0
	Other Minor Variances < £100k	(862)	(902)
Day and Employment Services	Other Minor Variances < £100k	381	143
Disability Commissioning and Brokerage	Other Minor Variances < £100k	10	0
Transformation and Clienting	Use of transformation funding to fund ADAPT programme	(1,400)	(1,000)
	Other Minor Variances < £100k	0	50
Total Forecast Variance – HEALTH, WELLBEING AND ADULTS		9,891	9,122

## PLACE DEPARTMENT

		Qtr 3	Qtr 2
Division	Explanation of variance	Amount	Amount
		£'000	£'000
SEN transport	SEN transport pressure due to increased number of placements	2,874	1,700
Parking Services	Parking revenue due to non-compliance	(2,630)	(2,655)
Highways	Highway costs charged to capital	(3,209)	(566)
Waste	Waste disposal due to increase in volumes	1,070	1,146
Development Control	Development control income through additional planning applications	(536)	(438)
Leisure	Dilapidations and contract amendments offset by staff savings	269	302
Directorate	Legal costs underspend	(230)	0
Other	Other minor variances <£100k	(108)	511
Total Forecast Variance – PLACE DEPARTMENT		(2,500)	0

# GATWAY, STRATEGY & ENGAGEMENT DEPARTMENT

		Qtr 3	Qtr 2
Division	Explanation of variance	Amount	Amount
		£'000	£'000
Gateway Services:			
	No Recourse to Public Funds (NRPF) care and support. Anticipated reduction in caseloads and delay in staff recruitment. The team no longer have the support of an embedded Home Office worker.	(501)	(508)
	Staffing vacancies	(261)	(227)
	Non-delivery of savings relating to Children and Adult Social Care	1,992	2,008
Housing Assessment and Solutions			
	CroyLease - Primarily costs of repairs at end of lease	226	213
	Emergency Accommodation - numbers expected to fall to result in an underspend on nightly paid accommodation	(413)	(200)
	Guaranteed Rent Scheme - Overall underspend as costs are covered by grant income and recharge to Children's Services for care leaver costs	(195)	(275)
	Private Licencing Agreement scheme - based on 503 units with an additional 7 units per month	418	244
	Extended TA scheme (ETA) under recovery of income due to the property acquisitions forecast to transfer to Croydon Affordable Tenures (CAT)	564	413
	Other Minor variances < £100k	(866)	(1,348)
Total Forecast Variance – GATEWAY, STRATEGY AND ENGAGEMENT DEPARTMENT		964	224

## Appendix 1

### **RESOURCES DEPARTMENT**

	Explanation of variance	Qtr 3	Qtr 2
Division		Amount	Amount
DIVISION			
	Linderson and a sectoff on	£'000	£'000
Commissioning & Procurement	Underspends on staffing	(134)	0
	Other variances < £100k	(500)	0
		(000)	0
Facilities Management and Support	Unachievable income target in relation to scanning	196	380
Services	income, plus utility cost pressures		
	Shortfall in rental income offset by Business rate refunds	(480)	(322)
	Expenditure with the revenue budget that can be capitalised	(900)	0
	Other Minor Variances < £100k	(9)	46
Croydon Digital Services	Additional recharging to other funds	(1,751)	
Finance, Investment and Risk	Shortfall identified in relation to bailiff fee income, court fee income and unachievable savings on former tenant arrears collection offset by staffing savings	0	100
	Over-spend on Coroners service due to high costs cases	150	0
	Insurance premiums and costs	91	(260)
	Treasury & Pensions - savings arising from vacancies	(9)	(115)
	Other Minor Variances < £100k	(204)	(71)
Law and Governance	Electoral Services – additional costs relating to recent elections	335	375
	Other Minor Variances < £100k	(346)	4
Human Resources	Underspend on staffing costs as a result of project funded work, and savings arising from the My Resources project.	(359)	(344)
	Other Minor Variances < £100k	(447)	28
Strategy & Partnerships	Other Minor Variances < £100k	(250)	0
Resources Directorate	Internal legal charges relating to the Resources department	144	144
	Other Minor Variances < £100k	24	35
Total Forecast Variance - RESOURCES		(4,449)	0

## Appendix 1

### CORPORATE ITEMS

	Explanation of variance		Qtr 2
Division			Amount
			£'000
Corporate Items	Use of contingency budget	(2,000)	(2,000)
Corporate items	Net interest earned	(4,100)	(1,724)
	Agency Staff Savings – now in departmental positon	0	(1,000)
	Transformation funding	(2,000)	(2,000)
	Allocate S106 and CIL Funding	(1,000)	(1,000)
	Capitalisation	(2,000)	(2,000)
	Other Minor Variances < £100k each	471	1,121
	Total Forecast Variance – Corporate	(10,629)	(8,603)
	Total Overspend before Exceptional Items	(5,848)	1,857

### EXCEPTIONAL ITEMS

Explanation of variance	Qtr. 3	Qtr. 2
	Amount	Amount
	£'000	£'000
Unaccompanied Asylum Seekers costs greater than grant funding	7,566	7,897
No Recourse to Public Funds costs for UASC	653	653
Total Forecast Variance – Exceptional	8,219	8,550
Total Overspend after Exceptional Items	2,371	10,407
	Unaccompanied Asylum Seekers costs greater than grant funding No Recourse to Public Funds costs for UASC <b>Total Forecast Variance – Exceptional</b>	Amount £'000Unaccompanied Asylum Seekers costs greater than grant funding7,566No Recourse to Public Funds costs for UASC653Total Forecast Variance – Exceptional8,219